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What we do in exercise design and execution:

"PORTRAY DOCTRINALLY AND INVISIBLY, THE DIPLOMATIC, ECONOMIC, DOMESTIC AND HUMANITARIAN ENVIRONMENTS, AS DESCRIBED IN THE SCENARIO, WITHIN WHICH THE COMBATANT COMMANDER AND OR JFC MUST FUNCTION IN ORDER TO ACHIEVE THEIR TRAINING OBJECTIVES."

We support each Geographic and Functional Commander with 1-2 exercises per year. Additionally, we conduct Mission Rehearsal Exercises for Staffs going to Iraq, Afghanistan and Horn of Africa. We also support a number of North Atlantic Treaty Organization events.

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- For our Mission Rehearsal Exercise (MRX) Program, we have requested:
  - Horn of Africa:
    - National Security Council, (Office of African Affairs)
    - Dept of State, (Bureau of African Affairs)
    - United States Agency for International Development, (USAID) (Sub-Saharan Africa)
    - Office of Secretary of Defense for Policy, (International Security Affairs, Africa Desk)
  - Iraq:
    - Dept of State (Political Military),
    - Dept of State (Provincial Reconstruction Team),
    - Dept of State (Public Diplomacy),
    - United States Agency for International Development (USAID)
- For Afghanistan, we are revisiting due to the recent reorganization in Country

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IA Resources simulated by role players

- Retirees
- Temporary Hires (work for State 6 mos)
- American NGOs with clearances
- Embassy/Country Teams
- ICRC
- Academia

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Interagency Community Lessons Learned:

--Identify what function within an organization you really need and for how long. Generic requests are not well received.

--non attribution “phone leash” or video teleconference works very well as does combining an exercise with a business trip;

--People “stashed” waiting for orders (Foreign Service Institute/National Defense University) are sometimes available for exercises;

--You will need to work with an Interagency partner if they are to be successfully integrated into the training audience by helping to develop training/exercise objectives.

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--You should plan to provide costs associated with travel and per diem. Send funds via Military Interagency Purchase Request (MIPR) or put the individual in Defense Travel Service (DTS) – i.e., invitational travel orders.

--recognize that the interagency community does not like to be used as “training aids”. Every effort should be made to provide opportunities for reciprocal education.

--Scenarios – if they are fictional, i.e., country blue and country green, interagency personnel are less likely to participate. Also, if the scenario is not realistic (calls for a major Reconstruction and Stabilization operation following combat ops in a country where we have no strategic interests), interagency support is not likely.

--It is a waste of their time to drag them into pre-execution Joint Exercise Control Group (JECG) training but not an Initial Planning Conference (IPC) and Master Scenario Event List (MSEL) conference.

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--Sending participants “read ahead” information is prudent.

--DoD in-processing requirements are cumbersome, administrative burdens. Efforts to assist with exercise admin and logistics are always appreciated.

--Very few “decision/policy makers” elect to participate. If they say they will participate, they cannot be relied on as real world activity can and often does pull them away from the exercise or they will inadvertently send the exercise in the wrong direction.

--Senior Leader Seminar (SLS) events are much better at getting to policy issues then exercises

--Network by attending conferences and Washington exercises (National Defense University or Foreign Service Institute) helps educate the DOD requester

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Exercises we are projected to support:

EUCOM

- Austere Challenge (10 and 11)

AFRICOM

- Judicious Response (10 and 11)
- Lion Focus (10)

PACOM

- Terminal Fury (10 and 11)
- Cobra Gold (10) Talisman Saber (11)

SOUTHCOM:

- Fuerzas Alidas Panamax (10 and 11)
- Integrated Advance (10 and 11)

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NORTHCOM:

- Vigilant Shield (10 and 11)
- Arctic Edge (10)

CENTCOM:

- Internal Look (10 and 11)
- Bright Star (10)

STRATCOM:

- Global Thunder (10 and 11)
- Global Lightning (10 and 11)

TRANSCOM:

- Turbo Distribution (10)

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NATO:

- International Security Assistance Force Mission Training (ongoing)
- Regional Cooperation (10 and 11)
- 2-3 other NATO events TBD each year based on training objectives.

SOCOM:

- Able Warrior GSE (10) Interagency Support TBD

Joint Staff:

- National Level Exercise (10 and 11)

Plus Service Joint Task Force Training on a case by case basis.